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ER-62-5610

CENTRAL INTELLIGENCE AGENCY

# EXECUTIVE MEMORANDUM

NSC REFERRAL NOT REQUIRED

## OFFICE OF THE DIRECTOR

EXECUTIVE MEMORANDUM No. 31

DATE 13 August 1962

### MEMORANDUM FOR:

- ✓ DEPUTY DIRECTOR (PLANS) (additional copies below)
- ✓ DEPUTY DIRECTOR (INTELLIGENCE)
- ✓ DEPUTY DIRECTOR (RESEARCH)
- ✓ DEPUTY DIRECTOR (SUPPORT)
- ✓ COMPTROLLER
- ✓ INSPECTOR GENERAL
- ✓ GENERAL COUNSEL
- ✓ ASSISTANT DIRECTOR  
FOR NATIONAL ESTIMATES

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62-5610

THE WHITE HOUSE

WASHINGTON

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August 7, 1962

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NATIONAL SECURITY ACTION MEMORANDUM NO. 177

MEMORANDUM FOR THE SECRETARY OF STATE  
THE SECRETARY OF DEFENSE  
THE ATTORNEY GENERAL  
THE ADMINISTRATOR, AID  
THE DIRECTOR OF CENTRAL INTELLIGENCE

SUBJECT: Police Assistance Programs

I hereby approve the recommendations of the interdepartmental committee on Police Assistance Programs, and direct that they be promptly put into effect as follows:

1. The US should give considerable greater emphasis to police assistance programs in appropriately developed countries where there is an actual or potential threat of internal subversion or insurgency; to this end, while police aid programs should be subject to normal review processes, they should receive very substantial increases in the probable cost of the FY 1963 program, with further increases in subsequent years where there is a demonstrated need. The DOD should also give, where appropriate, increased emphasis to the police aspects of existing military programs.
2. The Committee's statement of the role and function of police programs and criteria for their inclusion in its report be the basis for guidance in Washington and to the field; using this guidance, AID should insure that Washington offices and country teams give appropriate priority to police assistance, including equipment, where needed.
3. Subject to the general policy guidance of the Secretary of State in internal defense matters, the Administrator of AID is charged, in his capacity as coordinator of US aid programs, with responsibility for coordination and vigorous leadership of police assistance programs; that he establish an interagency working group, to be chaired by his designee, to assist him in this responsibility.

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4. AID is charged with operating and funding responsibility for all such programs, except for their covert aspects and for those programs which the Administrator of AID, in consultation with the Secretary of Defense, decides should be carried out by the Department of Defense.

5. To carry out its responsibilities, AID should establish an office specifically charged with police matters, staffed with sufficient qualified personnel to: (a) provide centralized professional and technical planning guidance to the country teams, police missions and State and AID regional bureaus; (b) provide professional and technical guidance and professional and technical supervision in implementing programs; (c) establish and supervise training requirements for US police technicians, and standards for evaluating professional competence; (d) to conduct surveys and program evaluations; (e) to provide an essential repository of technical knowledge based on research in the latest techniques of controlling subversion and mass violence; AID should appoint a senior professional to head this office, responsible to the Special Assistant-Internal Defense with direct access to the Deputy Administrator; while line responsibility for AID police programs remains with each regional AID bureau, sufficient professional personnel should be assigned to the new Office to provide the centralized staff support outlined above.

6. AID should promptly devise methods for improving recruitment and training of personnel especially suitable for work with foreign police forces; other US agencies should cooperate in making qualified personnel available for duty with the police assistance program without prejudice to their career status.

7. AID should initiate the necessary studies and interdepartmental coordination looking toward early establishment of an international police academy under Government management to coordinate training more closely with US internal defense objectives and tighten US Government control over all training to improve its quality and insure its responsiveness to need.

8. To protect police programs, with their primarily internal defense rationale, from suffering as marginal competitors with primarily economic development projects, AID and the Bureau of the Budget

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should develop some means of providing the necessary degree of funding autonomy, such as creating a new AID line item for "internal defense" in the FY 1964 budget or funding through the Military Assistance Program though keeping the program in AID.

9. AID should develop ways to expedite a delivery of equipment, perhaps through stockpiling standard items.

10. Wherever possible, we should coordinate our police effort with similar programs of other friendly Western countries to assure that they are complementary; we should encourage such countries to provide similar assistance where appropriate, but not rely exclusively on them for this purpose. Our policy in this respect should be to assure that all friendly Western assistance is available to any country which needs it and to deny the police assistance field to the Communist bloc.

11. The Administrator of AID, as coordinator of US aid programs, is charged with carrying out the above recommendations, and he should report to me no later than 1 December 1962 on progress made; this report should include his revised FY 1963 and proposed FY 1964 program level.

12. The Special Group (C-1) should review the implementation of the Police Committee Report in accordance with the responsibilities assigned under National Security Action Memorandum 124.

cc: The Secretary of the Treasury  
The Director, Bureau of the Budget

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L. B. Kirkpatrick, Executive Director		13 Aug 62	
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